

Headquarters

Fort Huachuca



Arizona

1977

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CHAPTER II: MISSION AND ORGANIZATION

1. Mission.* The mission of Headquarters, Fort Huachuca, is to perform for the Commander, US Army Communications Command, all functions of the Installation Commander, Fort Huachuca, except those specifically reserved by the Commander, US Army Communications Command, or by regulation or provision of law. Provide for those functions (identified in the "Z" accounts) of AR 37-100-XX associated with Base Operations, and such other non-common support as contained in support agreements. Command and administer the financial, military and civilian personnel, legal, logistical, facilities engineering, intelligence and security, safety, family housing, public and command information, community relations and human affairs programs, and crime prevention/law enforcement services necessary to operate the installation; support tenant units and activities, designated off-post military units and activities, and US Army Reserve, NG and ROTC units throughout the State of Arizona, where applicable, in accordance with support agreements. Supervise training and discipline of assigned troops. Establish and enforce high standards of discipline and order for individuals of assigned and tenant units and activities. Perform as General Court-Martial convening authority for all assigned and tenant units and activities. Operate centralized military and civilian personnel offices for all units and activities not otherwise excepted. Maintain community facilities and provide services necessary for religious, health, welfare, and entertainment activities. Plan, maintain, and execute contingency plans in support of the Army Area Commander and provide other administrative and logistic support as directed by the Commander, US Army Communications Command. Process Unit Readiness Reports in accordance with AR 200-1; conduct preparation of replacements (POR) processing, preparation of movement (POM) processing; determine readiness of units alerted for overseas movement in accordance with AR 220-10, and issue the Deployment Readiness Report. Exercise operational control over the USACC Agency-Fort Huachuca, which provides base communications support. Performs as centralized procurement authority (OMA Funds) for USACC as designated by the Commanding General, USACC.

2. Commander and Staff.

Commander	COL Donald A. Yoder (replaced COL Arthur V. Corley on 14 Sep 77)
Deputy Commander	COL Foy Rice (replaced COL Donald A. Yoder on 19 Sep 77)
Post Sergeant Major	CSM H. Cordova

*Mission statements have been extracted from HQFH Reg 10-1, Organization and Functions, 1 Oct 77.

Commanding General, USAICS	✓ BG A. N. Stubblebine III (replaced BG Eugene Kelley, Jr. on 1 Aug 77)
Commander, 11th Signal Group	✓ COL D. Partin (replaced COL A. Albright on 1 Jul 77)
Commander, USAEPG	✓ COL W. C. Petty (replaced COL E. D. Downing on 5 Aug 77)
Commander, Joint Test Element (TRI-TAC)	✓ COL G. S. Dockler COL Rogers
Director, US Army Commercial Communications Office	✓ Mr. W. B. Bogardus
Commander, US Army Communications Management Information Systems Activity	✓ LTC P. Shunk (replaced COL R. F. Sullivan on 1 Jul 77)
Commander, US Army Air Traffic Control Activity	COL C. B. Dehrkoop

3. Background on Major Tenant Units.

a. United States Army Communications Command (USACC). Fort Huachuca is headquarters for USACC--a major Army command responsible for the world-wide communications vital to the defense of this nation and the Free World.

From its headquarters here, USACC directs the diverse activities of about 30,000 military and civilian personnel in a score of nations around the world and throughout the United States.

The command manages and provides communications for which the Army is responsible with the exception of tactical communications organic to individual combat units.

One of its primary efforts is to engineer, install and operate the Army's portion of the global Defense Communications System (DCS). In this network are the major switching systems that provide voice and record communications serving the National Command Authorities and military forces. These systems include the Automatic Digital Network or AUTODIN, a computerized message and data switching system; the Automatic Voice Network, or AUTOVON, a worldwide direct dialing telephone system; and the Automatic Secure Voice Communications, or AUTOSEVOCOM, a system that permits discussion of classified matters by telephone. Transmission media interconnecting switches and terminals within these systems include satellite systems, tropospheric scatter, line of sight microwave, high frequency radio and undersea cable.

USACC is also responsible for communications-electronics support for Army posts, camps and stations worldwide. Characteristic of this support

are operations of telecommunications centers, dial telephone exchanges and other base communications activities.

Army Air Traffic Control (ATC) is another USACC mission, which includes responsibility for operation of air traffic control and navigation aids at fixed Army airfields and heliports around the world.

In addition, USACC has responsibility for communications-security (COMSEC) logistics support to the Army in Europe, Western Pacific, Alaska and the Panama Canal Zone.

Within the Military Assistance Program, USACC also works with foreign governments to modernize and improve their communications systems.

USACC people accomplish a wide variety of projects with objectives as diverse as linking Washington and Moscow with a satellite direct communications link and providing local telephone service at Army posts.

USACC command elements are deployed in Europe, the Pacific, Alaska, Panama Canal Zone and the United States to provide, operate and maintain the diversified facilities for which the command is responsible. Largest of the overseas command elements is the 5th Signal Command, which operates across Europe and the Middle East in such countries as West Germany, Italy, Turkey, Iran, England, The Netherlands, Belgium, Spain and Saudi Arabia. In the Pacific, the 6th Signal Command operates in the Republic of Korea, Japan, Okinawa, Taiwan and Thailand. The major command elements in the United States is the 7th Signal Command at Fort Richie, Md. (formerly USACC-CONUS) which operates throughout the 50 states and the Panama Canal Zone.

b. Communications Electronics Engineering Installation Agency (CEEIA). Constructing protective antenna domes, updating telephone switching systems, conducting advanced studies of radio communications and systems, installation of a total television system, worldwide upgrade of navigational equipment for Army airfields and heliports, secure voice projects, satellite communications installations, and setting up microwave communications sites around the world are only a few of the projects involving the US Army Communications Electronics Engineering Installation Agency. Headquartered at Fort Huachuca, CEEIA manages USACC's global C-E engineering, installation, testing and acceptance activities and provides Army-wide software development and maintenance for automated telecommunications systems.

United States Army Communications Electronics Installation Battalion (USACEI Bn)--formerly CEEIA Western Hemisphere--also headquartered at Fort Huachuca, is the major installation arm of USACC worldwide. It also has the responsibility for furnishing mobile field training teams to

instruct units in the operation and maintenance of new or modified equipment.

The directorates for Communications Engineering (CED), Test and Evaluation (TED), and Telecommunications Centers (TCD) perform the electronics engineering, testing and automated telecommunications software development required for various projects as well as conducting highly technical studies in radio-wave propagation and communications automation.

With subordinate commands, USACEEIA-CONUS, USACEEIA-Europe, USACEEIA-Pacific, USACEEIA, like USACC, has offices around the Free World. The USACEEIA concept of management and control of engineering and installation activities has proved to be the most economical method of executing USACC's global C-E responsibilities.

c. 11th Signal Group. The 11th Signal Group is a unique organization within the United States Army Communications Command. Organized to support worldwide contingencies, its mission is vital and the work demanding. Since its origin, the personnel of the 11th Signal Group have served in an outstanding manner at home and abroad. Perhaps the most demanding role is the constant state of readiness required "Anywhere, Anytime, Around the World."

The personnel of the 11th Signal Group have always responded with positive attitudes. Since its arrival here from Fort Lewis, Wash., in October 1966, the group has grown to become the largest signal unit on post. The group consists of four separate companies and one battalion. The companies are Headquarters and Headquarters Company, Mobile Operations Company (DCS), 521st Signal Company (high frequency, terminal operations) and the 526th Signal Company (tropospheric scatter). The 40th Signal Battalion (Construction) was activated 22 January 1973, with Headquarters Company, A Company and B Company. The mission of the 40th Signal Battalion is to provide the Army Communications Command the worldwide capability of installing, rehabilitating or maintaining outside plant communications systems in support of post, camps, stations and contingency operations.

The group utilizes tropospheric scatter, microwave, high frequency and terminal communications equipment. Personnel of the group have responded to many emergencies calling for quick installation of new communications or equipment to supplement existing signal installations

The group has aided in civil disaster communications in the aftermath

of a tornado in Rapid City, S. D., hurricane-flood victims in Biloxi, Miss., and Corpus Christi, Tex., and provided aid to flood victims in Elmira, N. Y., and Wilkes Barre, Pa. Elements of the group provided support to a task force at New Haven, Conn., and Wounded Knee, S. D. during brief civil disorders. Group communications teams were dispatched to Miami in 1972 just prior to the Republican National Convention when it was anticipated that civil disturbance might disrupt the proceedings. The group personnel have also been involved on many occasions in fighting forestfires throughout Arizona in conjunction with the US Forest Service. When not reacting to an emergency, the group maintains a high degree of readiness by conducting field operations in the surrounding deserts and mountains as well as participating in annual JCS exercises as directed.

d. US Army Intelligence Center and School (USAICS). In 1971 the US Army Intelligence Center and School moved to Fort Huachuca from Fort Holabird, Md. Many changes have taken place within USAICS since the move from Maryland. The most important and far-reaching occurred in early 1973 with the consolidation with USAICS of three other Army activities--the Combat Developments Command Intelligence Agency, the Combat Surveillance and Electronic Warfare School and the Sixth Army Training Aids Center--bringing to USAICS several new areas of research and instruction. To meet the standards of excellence demanded by the volunteer Army, USAICS is organized into two primary functional sectors of activity.

The Office of the Deputy Commandant for Combat and Training Developments, which includes many of the elements of the former Combat Developments Command Intelligence Agency, has as its basic mission the determination of future requirements for combat and specialist intelligence systems in support of the Army in the field.

This includes the six combat development product programs of organization, training literature, management information systems, studies, user experiments and tests, and material requirements. Conceptual and force development studies are conducted for the mid- and long-range time frames. TOEs and doctrinal literature are then developed, and this leads to preparation of training literature to include systems engineering of individual and unit training programs. During this entire process material requirements are being developed for new systems.

The Office of the Deputy Commandant for Training and Education has as its primary mission the development, conduct, and management of the USAICS resident and non-resident intelligence training programs. Academic programs offered include training in combat, intelligence, strategic intelligence, counterintelligence and combat surveillance.

The four resident departments of USAICS are the departments of Tactical Intelligence and Military Science, Exploitation and Counter-intelligence; Aerial Surveillance and Ground Sensors. In its resident programs USAICS trains not only specific Army and Department of Defense military and civilian personnel, but also specially selected individuals from friendly foreign nations. USAICS provides resident instruction for approximately 5,400 students each year, with some 1,200 students in residence at any given time. Courses range in length from four to 39 weeks.

On 29 March 1973, USAICS began conducting the first Basic Officers' Course here. This course lasts nine weeks, numbers approximately 50 officers per class, emphasizes performance-oriented training and provides the junior intelligence officer with a background for further study, such as is needed for the Military Intelligence Officers Advanced Course. The Advanced Course lasts for 26 weeks and is designed to prepare the career-minded officer for command and staff duty at battalion through division levels and to provide him with a working knowledge of military intelligence staff functions.

In addition to the basic and advance officer training programs, USAICS offers a course which provides OV-1 aviators (commissioned or warrant officers) with a working knowledge in the employment of Airborne Radar, Infrared, Camera and Doppler Navigation Systems and a general knowledge of the organization and operation of the Aerial Surveillance unit. Also, commissioned or warrant officers qualified and current in the OV-1 Mohawk airplane are provided training in the employment of the D-model combat surveillance systems.

Training programs for junior and senior noncommissioned officers are conducted by USAICS at Fort Huachuca. Such courses as the Military Intelligence Noncommissioned Officers Basic Course and the Combat Surveillance and Target Acquisition NCOES Course are designed to increase general knowledge and self-confidence, to provide opportunities for continuing development with emphasis on leadership and management, and to promote the professional reputation of the Noncommissioned Officers Corps.

Since 1961 USAICS has trained intelligence officers from more than 50 friendly foreign countries. In addition to military training, foreign officers are exposed to American life and customs through visits to educational institutions and to points of cultural, social, and recreational interest throughout the Southwest. These guests of the Army return to their native countries with a better understanding of the American way of life and better prepared to develop and train their own forces.

In addition to its resident training courses, USAICS conducts an Army-wide Training Support Program providing intelligence training literature support to the Army Reserve, National Guard, and other branch service schools. Interested individual students can obtain 131 different correspondence courses. USAICS non-resident training programs extend to more than 63 foreign nations through Military Assistance Advisory Groups, Military Missions, Defense Attaches and other United States Military agencies engaged in training military forces of friendly foreign nations.

e. US Army Electronic Proving Ground (EPG). The Electronic Proving Ground was established at Fort Huachuca in 1954 to evaluate military electronic equipment being developed for the Army. From 1954 to 1967, the Proving Ground was the host activity at Fort Huachuca.

EPG's mission is to assure the performance, quality and the soldier operator/maintenance interface with the electronic devices used by individual soldiers and units throughout the Army. EPG's responsibility includes surveillance, communications of all kinds, avionics, automatic data processing, meteorology and electronic warfare activities.

EPG is one of the activities and installations of TECOM, the Army's Test and Evaluation Command, which in turn is a major part of the Army Materiel Command.

The Electronic Proving Ground participates in developmental tests of both prototype and production equipment. It also provides instrumented test facilities for Department of Defense agencies and NATO allies. EPG provides information on the electromagnetic compatibility of Army equipment throughout the material life cycle. Additionally, EPG conducts a research and development program for new test instrumentation, methodology and facilities necessary to accomplish its mission.

The Proving Ground's area of operation includes facilities on Fort Huachuca, the Electromagnetic Environmental Test Facility (EMETF) operated by contract in Tucson, and several field test sites across southern Arizona.

The exceptional scoring facilities of the EMETF are used by DOD and other governmental agencies to evaluate and thus constantly improve and update the communications system and doctrine of these agencies. Examples of work conducted by the EMETF are studies of developing communications doctrine, evaluation of priorities of issue of communications equipment to field units, electromagnetic susceptibility and vulnerability studies of new equipment and weapons systems.

One of EPG's primary workload areas is in the field of communications. Here, in addition to the USAMC engineering and service tests of various tactical radios, is a close association with USACC in the testing of larger and more complex sets. Highspeed digital data transmission is one of these new areas.

Other tests have included the surveillance systems of the Mohawk OV-10 aircraft, engineering tests of landing control centrals, the USD-501 Canadian Drone, and electronic countermeasure type equipment. Major test activities to be managed will include TRI-TAC as well as new models of U.S. developed unmanned surveillance aircraft.

f. US Army Security Agency Test and Evaluation Center (USASATEC). USASATEC was disestablished on 1 October 1977 with US Army Electronic Proving Ground absorbing part of its testing mission. A new, permanent 114-member unit was activated here on 31 March to assume the remainder of its testing mission. The unit, the Forces Command (FORSCOM) Test Company, consists of six officers, three warrant officers and 105 enlisted soldiers. About 85 percent are new to Fort Huachuca. The FORSCOM unit was up to full strength and operational by 30 June. Unit members came primarily from overseas, Ft. Devens, Mass., and Ft. Huachuca. Soldiers are billeted in the post's old hospital area near Cushing Street. FORSCOM previously was represented here only by the 30-member 46th Engineer Detachment.

g. US Army Commercial Communications Office. One of the management improvement actions recently initiated by the US Army Communications Command was the establishment of USARCCO. This organization was established at Fort Huachuca on a provisional basis Nov., 1974; as a field operating activity of Headquarters USACC. The Department of the Army approved the organization as an active Army unit Feb. 3, 1975. When fully established in fiscal year 1976, USARCCO was assigned the Telecommunications Certification Office (TC) functions currently (at that time) performed by the 5th Signal Command at Worms, Germany; the 6th Signal Command at Ft. Ritchie, Maryland (formerly USACC-CONUS); and the Ballistic Missile Defense Communications Activity at Fort Huachuca.

The TCO is the activity designated by the Department of the Army to ensure that a specific telecommunications service or facility (primarily leased from a commercial carrier or vendor) is a bona fide requirement of the requesting activity and is responsible for certifying to the Defense Communications Agency leasing agency, Defense Commercial Communications Office (DECCO), that the Army is prepared to pay mutually acceptable costs involved in its fulfillment.

In addition to the performance of TCO functions, USARCCO will provide centralized direction and policy guidelines as pertains to the provision and management of the Army's worldwide leased communications services and facilities and DCS services (network circuitry) overseas; develop and prescribe Army voice and record traffic management policies and procedures and maintain continual observance of traffic engineering functions of major USACC subcommands for the purpose of ensuring program standardization of

maximum economic principles; and develop and maintain the Army's world-wide Leased Communications Management Information System (LCMIS). USARCCO will be the single largest "resources manager" in the command with direct responsibility for the management of approximately one-third of the command's total operation and maintenance appropriation (in excess of \$100 million a year).

h. US Army Communications Management Information Systems Activity. USACOMISA is one of the newest members of the Ft. Huachuca community. It was established Feb. 2, 1975 as a field operating activity of USACC and operates under the staff supervision of the Management Information Systems Office, Headquarters, USACC.

Its purpose is to provide centralized automatic data processing (ADP) support for USACC worldwide and for other activities located at Fort Huachuca.

The principal functions of COMISA include the systems analysis, design, development and operation of Management information systems in support of the command's mission. More than 80 such systems are presently in operation with others being designed to meet specified needs. Digital computation support is also provided for the command's scientific and engineering activities and includes computer simulation and modeling.

A significant part of the COMISA mission is the operation of a centralized data processing installation (DPI) for USACC worldwide and Fort Huachuca tenant activities. The COMISA DPI is equipped with a largescale third generation computer (CDC 6500) with multi-processing capabilities. The CDC 6500 has 1.3 billion characters of disk storage capacity. This substantial data storage capacity allows considerable flexibility in systems design including on-line files with remote inquiry capability for ready access to needed management information. The COMISA DPI is further augmented by an IBM 360/30 computer which is scheduled to be upgraded in the near future to at least an IBM 360/40. This computer substantially supports the operation of standard DA Base in the DPI. This includes a sizable installation of Electronic Data Reduction Equipment (Beckman) which provides considerable support to the US Army Electronic Proving Ground at Fort Huachuca, a UNIVAC 1005 and other miscellaneous ADPE. This DPI has also been selected as an Army test site for computer output microfilm equipment. This program began in mid-1975.

i. US Army Air Traffic Control Activity. USACC's United States Army Air Traffic Control Activity headquartered here, is responsible for the planning and coordinating of Army air traffic control navigational aids (ATC/NAVAIDS) standardization and modernization programs.

USAATCA also monitors life-cycle functions of air traffic control support, which includes ATC/NAVAIDS systems, flight information, and airspace control.

The activity's other responsibilities are also to serve as the Army's point of contact and provide Department of Army representation within the Department of Defense and liaison with other government agencies and international organizations in assigned mission areas.

USAATCA provides membership on Federal Aviation Administration (FAA), Department of Defense (DOD), and Department of the Army (DA) committees, boards, councils, and working groups, and administers the National Agreement (NAT) 127 between DA and the FAA. It also provides regional representatives to the FAA.

The organization has the expertise to perform its assigned mission and do it well. Worldwide, there are some 1,500 controllers dedicated to making Army ATC/NAVAIDS systems the safest, most efficient, and reliable in military aviation. All of them with the full support of the 30,000 men and women in the U.S. Army Communications Command, are working together to assure the success of the command mission to provide ATC support to Army aviation.

Personnel of COMISA also provide consultant services to management personnel of the command on technical and procedural matters concerning computer technology and ADP systems design, development, implementation, and operation.

j. Headquarters Fort Huachuca. Headquarters Ft. Huachuca manages the multitudes of functions and services that keep the 73,000-acre installation operating so that other organizations on post may concentrate on their primary missions.

Elements of the post headquarters provide police and fire protection; operate an on-post bus and taxi service; maintain the buildings and grounds; pay the salaries of most military and civilians; buy and distribute supplies; operate the commissary food store; install and operate the official telephone and other communications systems; install and repair streets, ranges and training areas; operate water and sewer systems; assign real estate and family housing, and provide courts, legal, hospital and health services.

The Headquarters is also responsible for chapels and religious services, a major sports program, youth activities, and a host of other health, welfare, and entertainment activities.

In addition, as the largest and primary Army installation in Arizona, Fort Huachuca supports the Reserve and National Guard and a number of other military activities throughout the state.

In summary, Headquarters Fort Huachuca is somewhat similar to the administrative element of a good-sized city.

CHAPTER III: PERSONNEL AND COMMUNITY ACTIVITIES

1. Mission. Director, Personnel and Community Activities serves as principal staff advisor to the Commander and staff and provides installation services on military and civilian personnel management, command administrative activities, safety, educational development, Army Community Service, nonappropriated fund activities, recreation services activities, human relations and equal employment opportunity, drug abuse and alcohol rehabilitation, installation club management and technical reference service. Processes congressional written and/or telephonic inquiries for the command. ~~PMO was reorganized as separate office in 1977.~~

2. Adjutant Division.

a. On 1 December 1977, Major Dennis R. Ferkins, was assigned as Adjutant, Headquarters, Fort Huachuca, and Chief, Adjutant Division, Personnel & Community Activities Directorate.

b. Military Personnel Branch.

(1) An Organizational Effectiveness Study Group, composed of users and producers, was established in June 1977, to examine ways to improve the SIDPERS data base accuracy. The Study Group was facilitated by US Army Communications Command Organizational Effectiveness Staff Officers and the group met periodically through November 1977. The ideas and recommendations are being implemented or being examined for future implementation.

(2) A Performance Monitoring System (PMS) was established in October 1977 for late submissions of EERs, OERs, and SIDPERS performance. The PMS establishes standards, methods to reach the standards, and ways to measure the accomplishment of the target goals. By close monitoring of critical areas, commanders and staff elements can be made aware of existing or potential problem areas and corrective action taken.

(3) In March 1977 eight service members were detailed to St. Louis, Missouri, to provide administrative support to the Presidential Discharge Review Board.

(4) In October 1977 a monthly personnel briefing for the Commander was started. This briefing is primarily to advise the Commander of the status of the various Performance Monitoring System items and the overall status of personnel management.

CHAPTER IV: PLANS, TRAINING AND SECURITY

1. Mission. Serves as principal staff assistant to the Commander in matters pertaining to training, military intelligence and counterintelligence, and primary mission operations. Advises and assists other staff members in operational, intelligence and counterintelligence aspects of their particular activities. Supervises the execution of manpower plans, programs, and policies and manages and maintains Army Authorization Documents at the installation; administers manpower control procedures and advises the Commander and staff on force development matters. Operates Libby Army Airfield (LAAF), and the Fort Huachuca Emergency Operations Center; supervises command aviation activities to include Installation Flight Evaluation and Installation Flight Standardization Boards; serves as technical adviser on airspace matters; obtains, supervises, schedules and accounts for the utilization of Special Use Airspace; coordinates airspace requirements and provides a point of contact in the command for appropriate federal, state and local agencies; exercises operational control of Air Traffic (ATC) personnel assigned to ACC-CONUS who operate the ATC facilities at LAAF; provides staff supervision of ceremonies, parades, and reviews; conducts the Command Inspection; maintains operational control of the 36th US Army Band; trains and supervises personnel assigned to the Fort Huachuca Emergency Operations Center for contingency operations; coordinates and directs military assistance to civil authorities for civil defense, disaster relief, NBC accident/incident, and search and rescue. Maintains and operates the Post Museum, obtains exhibits for display and solicits donations of historical material for the museum; conducts historical research, prepares studies, compiles data and obtains speakers on subjects of historical interest.

2. Operations.

a. VIP Day. A day of special activities was conducted on 5 January 1977 to honor Governor Raul Castro and Major General Frank Schober, Adjutant General of the California National Guard. Other civic and business leaders from the Tucson and Sierra Vista areas completed the group which attended briefings and toured facilities on the post. The activities included a ceremony which inaugurated the Fort Huachuca centennial year.

b. Fort Huachuca Centennial. See page 65 for a summary of centennial-related activities.

c. Independence Day Ceremonies. Fort Huachuca commemorated the nation's adoption of the Declaration of Independence with a 50-gun salute to the union. The ceremony took place at 1200 hours, 4 July, adjacent to the flagpole at Brown Field.

CHAPTER V: INDUSTRIAL OPERATIONS

1. Mission. Director for Industrial Operations serves as principal adviser to and assists the Headquarters, Fort Huachuca Commander and staff in all logistical type functions and activities. Serves as the installation representative at higher level planning conferences or various commands and tenant organizations, units and activities involving logistical operational programs of mutual concern. Has direct responsibility for an operational control of all Headquarters, Fort Huachuca logistical activities, except those logistical functions assigned to the Facilities Engineering Directorate and the Housing Services Office. Coordinates, integrates, directs and controls the procurement, supply, property book, maintenance, support services, transportation and participation in emergency, mobilization and civil defense plans.

2. General.

a. Lieutenant Colonel Carol D. Davis, arrived at Fort Huachuca on 26 September to assume the position as Director of Industrial Operations, replacing Lieutenant Colonel George R. Poor who retired on 31 October.

b. During 1977 the overall space authorizations for the Industrial Operations Directorate were reduced by 24 spaces without reduction in mission. The current authorization is 133 military and 384 civilians for a total of 517 people.

3. Management.

a. A management survey of IOB, conducted by a team of US Army Communication Command and Headquarters Fort Huachuca personnel, was completed in July and approved for implementation on 6 December 1977 by the commander, with implementation to start immediately and be completed by April 1978. The survey recommended a number of minor organizational changes throughout the directorate with the major change of establishing an additional division, "Industrial Management Division". This changed the directorate from four to five divisions.

b. The Food Service Supervisor and Reserve Supply Coordinator were moved from Services & Supply Division to the Industrial Management Division. The overall reorganization was not completed as of 31 December 1977.

4. Mortuary.

a. There were 73 burials during 1977. This was the highest number of burials in one year during the history of the cemetery.

b. The underground sprinkler system scheduled for 1977 was not accomplished. It is planned for completion in 1978.

CHAPTER VI: COMPTROLLER

1. Mission. The Comptroller serves as the principal staff adviser and provides technical assistance to the commander and staff in all matters pertaining to analysis of organization and procedures, review and analysis of installation programs, control of reporting systems, budgeting and allocation of funds, accounting policy, internal review, and Finance and Accounting. He directs and coordinates the operation of all activities and functions of the Comptroller. He develops, conducts and supervises implementation of all installation management engineering programs. The comptroller evaluates costs, and conducts economic and contract price analysis for the command. He provides overall staff supervision to insure optimum balance between and within command programs. The comptroller serves as liaison officer for banking facilities; provides internal administrative services; monitors the usage of overtime; and serves as Fort Huachuca Comptroller Career Program Coordinator.

2. Budget. This was the first year that a "Zero Base Budget" was submitted covering the FY 78/79 time period. This system replaces the old Planning, Programming and Budgeting System.

3. Operation and Maintenance (O&MA) Funds. Total O&MA funds expended during 1977 was \$37,702.8 million and exceeded all previous years in Fort Huachuca's history. Elements of expense are as follows:

Pay and Benefits	21,674.6	57%
TDY	395.8	01%
Supplies and Equipment	5,621.9	15%
Contractual	<u>10,010.5</u>	<u>27%</u>
	37,702.8	100%

4. Finance and Accounting.

a. Accounting.

(1) A staffing and organizational survey of accounting operations was completed in February 1977 with recommendation and approval of a complete reorganization of the Accounting Branch to include the installation of INFOREX decentralized input system.

(2) The reorganization of the Accounting Branch was completed in July 1977 and the implementation of the INFOREX system was begun in October 1977 on a phase-in basis.

CHAPTER VII: COMMUNICATIONS-ELECTRONICS

1. Mission. The Director for Communications-Electronics advises the Commander and Staff on communications-electronics matters relative to capabilities, limitations, security, and operating procedures. Plans and organizes the installation, operation and maintenance of wire, radio, and television networks, facilities, and equipment systems. Plans and organizes the installation, operation and maintenance of film and audio-visual mission support activities. Plans and coordinates the installation, operation and maintenance of radio frequency monitoring equipment (both fixed and mobile) and the management of assigned frequencies for Fort Huachuca. Manages and coordinates all government radio frequencies for the State of Arizona. Provides for technical illustration, graphic arts, engineering design and drafting services in support of all organizational elements, Headquarters, Fort Huachuca, and other major headquarters located at Fort Huachuca, Arizona.

2. Consolidation of Audiovisual Functions. Negotiations between HQFH and USAICS regarding consolidation of audiovisual functions IAW AR 108-2 reached a favorable level of agreement during April 1977. Consolidation was deferred by DA, however, pending a decision on the location of the Intelligence Schools -- USAICS and USAISD -- therefore, negotiations were discontinued. Even though the location of the schools still has not been made known, the US Army Training Support Center (USATSC), TRADOC, has tasked USAICS to prepare a comprehensive study of potential impact of consolidation and to resume negotiations. USATSC has also requested that HQFH take the necessary actions to facilitate the negotiations, which are to begin in February 1978. DA is to resolve differences, if any, between MACOMs USACC and TRADOC after 30 April 1978. Although collocation cannot be accomplished in the foreseeable future, it is generally believed that consolidation under the single manager concept will be effected by 1 October 1978. A DOD Joint Services Planning Group (JSPG) study concluded that the consolidated activity should be under HQFH. In previous negotiations, this seemed to be a mutually acceptable placement.

4. Fire Loss. Total dollar value fire loss for the calendar year was \$30,159 including \$10,500 worth of private property and \$19,659 of government property. The major fire loss occurred on December 10 when three persons were killed in a quarters fire resulting in \$10,961 government damage and \$9,500 private damage; the cause was attributed to be careless smoking.

5. Supply and Storage. It was decided in October 1977 that Facilities Engineering Directorate would take over the Housing Self Help Program operations after the December Manpower Survey. This was implemented 9 January 1978.

6. Land Management (Deer Hunting). Deer in the amount of 109 were harvested on Fort Huachuca during 1977. Some 421 hunters experienced an overall success-ratio of 25.9 percent in combined archery and fire-arms seasons. Deer harvested included 66 male white-tailed deer, 22 female white-tailed deer, two male fawn white-tailed deer, three female fawn white-tailed deer, and 16 male desert mule deer.

7. Construction.

a. Construction was completed for two major projects:

- (1) An 18-chair dental clinic adjacent to Raymond W. Bliss Hospital
- (2) TRI-TAC Joint Test Facility and Avionics Test Facility (USAEPG) at Libby Army Airfield.

b. Construction was 60 percent completed on the new Post Commissary on the southeast corner of Hatfield and Arizona Streets.

c. Design work began for the following projects:

- (1) Board Operation Test Facility (USAINSB).
- (2) Airfield Control Tower at Libby Field.
- (3) Electro-Magnetic Environmental Test Facility (USAEPG).

d. Design was completed on all essential maintenance-type projects contained in FY 77 Annual Work Plan by 1 May 1977.

e. The most outstanding design project for 1977 was a solar heating system for Barnes Field House swimming pool. The designed system will furnish approximately 75 percent of the annual swimming pool heating requirement.

8. Post Clean Up. Fifty-two buildings were disposed of in areas #681 and #682. The buildings were WWII mobilization buildings of wood construction. These buildings had been previously committed for disposal in support of MCA construction completed on the installation.

9. Utilities and Environmental Protection.

a. Wells #5 and #6 were out of service due to pump failure for most of the irrigation season of 1977. Consequently, restrictive irrigation schedules were established for the period of curtailed water production. Well #6 was restored to service in mid-July and #5 in early September. Essentially all post vegetation survived without undue stress or damage due to reduced irrigation.

b. The canyon water collection systems in both Garden and Huachuca Canyons were damaged by floods resulting from heavy rains for three days in early October. The canyon roads were also damaged extensively making repairs to the water lines very slow and difficult. Both lines were still under repair at the end of December. Restoration to collection capability is projected to the end of January, 1978.

c. Fort Huachuca entered into an agreement with the city of Huachuca and the Sierra Huachuca Association for Retarded Citizens (SHARC) for SHARC to establish a program for collecting and disposing of recyclable materials from the post. SHARC employs handicapped persons in this program and pays them from the proceeds commensurate with their performance capabilities. Fort Huachuca benefits from this program through reduction of costs for the refuse collection and disposal contract. SHARC started collection activity approximately 1 November 1977 and they expect to be reclaiming recyclables at the rate of 100 tons per month early in 1978.

d. Inspection by State of Arizona Air Pollution Control Office determined that all pertinent operations at Fort Huachuca are in full compliance with State standards.

e. The U.S. Environmental Protection Agency (EPA) National Pollutant Discharge Eliminations System (NPDES) Permit that had been issued to Fort Huachuca (NPDES #AZ0110001) was allowed to expire in 1977 by EPA because Fort Huachuca does not discharge waste waters outside the Reservation boundary.

f. Markings of major historical buildings and quarters on the Old Post with appropriate carved redwood identification signs has been completed. At the request of the State Historic Preservation Officer two large unpaved parking lots in Brown Field, the parade field within the "Old Post" National Historic Landmark, were closed and restored to lawn area. This action has restored the parade field to a condition of the era which the landmark represents.

g. An extensive tree pruning project is in progress to reduce diseased and malformed trees, to clear electrical lines and to clear roadways of low hanging branches. As ornamental trees die they are replaced with trees that demand less attention.

h. In the second quarter of 1977 the aging 1½ million gallon water reservoir was structurally repaired and resurfaced. While repairs were underway an innovative temporary holding and surge tank was devised using Grierson swimming pool. A highly visible target was installed on the side of the reservoir to indicate water levels at a distance.

i. An overall Installation Environmental Impact Assessment was prepared by contract with the final assessment approved and signed during this calendar year.

CHAPTER IX: STAFF JUDGE ADVOCATE

1. Mission. Performs the duties of the Staff Judge Advocate including those prescribed by the Uniform Code of Military Justice and the Manual for Courts-Martial. Communicates directly with the Commander on military justice matters. Supervises the administration of military justice within the command. Supervises and administers claims activities within the command and claims for reserve components within the State of Arizona. Furnishes legal assistance and advice to active and retired military personnel and their dependents. Prepares opinions on questions of law pertaining to personnel actions, civil-military jurisdiction, contracts, procurement, and other administrative instruments having legal implications.

2. Criminal Law. The Criminal Law statistics for 1977 are as follows:

General Court-Martials - 2
BCD Special Court-Martials - 3
Special Court-Martials - 6
Summary Court-Martials - 12
Article 15's - 668

3. Legal Assistance. In the Legal Assistance Office, 5,215 clients were seen during 1977.

CHAPTER X: PUBLIC AFFAIRS

1. Mission. Serves as Chief of Public Affairs (Command Information, Public Information, Community Relations) for Headquarters, Fort Huachuca, under the policy direction and control of the Commander. Is the focal point and single post spokesman for all public information and community relations activities for Headquarters, Fort Huachuca and all tenant units on post. Provides policy and guidance for Public Affairs matters for the headquarters and all tenant units in accordance with Host-Tenant agreements. Has staff direction of command information, public information, and community relations programs of Headquarters, Fort Huachuca. Coordinates public affairs activities of all units and activities assigned to Fort Huachuca, in accordance with Host-Tenant agreements. Develops and directs implementation of open house, tour and briefing programs for all official and non-official visitors to the post. Serves as point of contact with the public and directs responses to inquiries from local, statewide and national news media and public. Formulates policies, regulations and directives governing public affairs activities.

2. Administration.

a. In March 1977, LTC Theodore B. Malinowski, Chief of the Public Affairs Office retired. MAJ Steven Fried took over as the Chief until August when LTC W. B. Gard was assigned.

b. Mrs. Rosemary Howard, Administrative Officer, transferred to Plans, Training, and Security Directorate after fourteen years with Public Affairs Office.

c. In December a manpower survey team recognized the requirement for a 20 percent personnel increase based on the work load. This represents an increase of two clerk-typist spaces and one editorial assistant space.

3. Community Relations.

a. The first two months of Fort Huachuca's Centennial year were spent preparing a 45-minute, multimedia Centennial program and an appropriate historical display for our 40-foot mobile display van.

b. During March the command hosted numerous tours and visitors. Volunteer tour guides from B Troop were used. Dressed in Cavalry uniforms, they added a touch of color to the tours and emphasized the history of the post.

c. In May an Armed Forces Day Program was prepared and entitled Military Contributions to Society: Past, Present and Future. It was

CHAPTER XI: INSPECTOR GENERAL

1. Mission. As a confidential representative of the commander, inquires into and reports upon matters affecting the performance of mission and the state of economy, efficiency, discipline and morale of the command. Schedules and conducts general and special inspections, surveys, and studies of activities within the command as directed by the commander or as prescribed by law or regulations. Conducts and reports upon investigations and inquiries as directed by the commander. Receives, reviews complaints and requests for assistance, advice, or information from military and civilian personnel assigned to Headquarters, Fort Huachuca, and tenant units or activities, and takes appropriate action to resolve them. Assists inspectors general of higher headquarters and other commands, installations, and activities in the conduct of investigations and in resolving complaints and requests for assistance. Processes and monitors action on all inspector general reports, including those received from inspectors general of higher headquarters; follow-ups to insure that appropriate and adequate action has been taken, and maintains the office of record for all inspector general reports originating in HQFH.
2. Staffing.
 - a. This office started the year out short two authorized civilians, a Program Inspection Specialist and a Clerk-Typist in the Inspections Branch. A temporary employee was hired to do inspection reports; then had to assume the duties of the Administrative Services Assistant when the incumbent departed in late January.
 - b. Major Walter was selected to become the Organizational Effectiveness Staff Officer for the USA Communications Command. His departure was delayed until February when his replacement, Major Yeager, completed the Inspector General Orientation Course in Washington, D.C.
 - c. Another temporary employee, clerk-typist, was assigned for 60 days in February, Major Yeager assumed Inspector General duties on February, releasing Major Walter to USACC.
 - d. During March, capabilities within the office were greatly increased by the temporary assignment of one additional officer. Two NCO's and one civilian were also assigned. Captain Kenyon was appointed an Acting Inspector General and was detailed to handle complaints, requests for assistance and assist in inspections. The two NCO's became part of the inspection team and the civilian filled the Administrative Services Assistant position.

CHAPTER XII: CHAPLAIN ACTIVITIES

1. Mission. Advises the commander on all matters pertaining to religious activities within the command. Develops plans and policies for Post-wide chaplain activities within guidelines established by USACC and the Fort Huachuca Commander. Exercises staff supervision and direction over all chaplains assigned or attached to Fort Huachuca through policy guidance, staff visits, and inspections. Develops the Fort Huachuca Five-Year Chaplain Program. Develops the Fort Huachuca Chaplain part of the Command Operating Budget. Accomplishes program execution review and analysis for chaplain activities within Fort Huachuca. Develops, evaluates, coordinates, and advises on chaplain personnel requirements at Fort Huachuca, to include review and approval of all proposed MTDA actions affecting chaplains; and maintains liaison with Office of the Staff Chaplain, USACC, and with the Office, Chief of Chaplains, Department of the Army, on all matters pertaining to chaplain personnel requirements. Develops the chaplain portion of Fort Huachuca mobilization plans. Coordinates actions of and advises assistant Staff Chaplains, Chaplains of tenant units, and Fort Huachuca Directorates concerning ecclesiastical supplies and equipment. Monitors selection of chapel sites, chapel renovation, and modernization, disposition and construction of chapels at Fort Huachuca. Insures adequacy and proper utilization of chapels and chapel equipment at Fort Huachuca. Conducts or coordinates conduct of training conferences for chaplains and chaplain assistants, and workshops or clinics for professional development as required. Supervises and administers the operation of the Fort Huachuca Consolidated Chaplain Fund. Provides counseling services for active duty and retired military personnel and their dependents and authorized civilians in the areas of pre-marital instruction, marital instruction, and catechetical instruction. In addition, provides a service to the command and its members through an intensive program of family enrichment and domestic relations counseling. Advises and monitors the chaplain activities of the Drug and Alcohol Center. Maintains and distributes the Chaplain Duty Roster. Assigns chaplains to conduct funerals both on post and off post as required, and maintains a roster of such funerals. Provides counseling services in all aspects of religious matters to personnel assigned or attached to the hospital. Additionally, the hospital Chaplain provides a very vital and dynamic ministry to patients and their relatives during their stay at the hospital.

2. Consolidation of Chaplain Positions. By direction of the CG, USACC and Fort Huachuca, the USACC Command Chaplain's and the Fort Huachuca Post Chaplain's positions were combined into one function. The change involved moving the O-6 chaplain slot from Fort Huachuca to the 5th Signal Brigade in Europe in exchange for an O-4 slot. This O-4 slot

CHAPTER XIII: HOUSING SERVICES

1. Mission. Serves as principal staff adviser to, and assists the Headquarters, Fort Huachuca Command as well as tenant activities and staff, in all housing type functions and activities. Has the direct responsibility for, and operational control of, all government family and bachelor housing on and off post. Coordinates, integrates, directs and controls housing activities of operation, budgeting, programming, supply, procurement, community housing referral and NAF support activities. Coordinates construction and maintenance requirements with Facilities Engineer and/or other support activities. Serves as military representative and certifying officer for VA and FHA housing actions.
2. Improvements. Family Housing completed several projects during 1977 to make the family quarters on post comfortable and safe. Carports were installed in quarters that did not have them. Sidewalks were laid throughout quarters areas. Swamp coolers were installed in sub-standard quarters in West Apache. Plans and specifications were made to install smoke detectors in all on-post quarters.
3. Transient Quarters for TDY Civilians. On 1 October 1977, the Joint Travel Regulations were revised to require civilian travelers to use government quarters. Prior to this change, civilians were authorized to reside off-post and draw full per diem. In order to meet the new workload, Bachelor Housing was transferred from the Housing Services Office at Building 41415 to the Holman Guest House. Non-appropriated fund personnel were cross trained in the operations for bachelor transient housing to maintain a 24-hour, seven-day-a-week operation to billet all personnel on TDY to Fort Huachuca.
4. Boarding Kennel Facility. Construction of the Fort Huachuca Boarding Kennel Facility was begun in August 1977. The kennels are supported by non-appropriated funds and will be operated in a manner similar to the Guest House. The kennels are scheduled to be opened 1 March 1978 and will accomodate 30 animals.
5. Temporary Leasing of Off-Post Quarters. The leasing of family quarters in the community for service members has been cancelled effective 30 September. This program was used during the period of the remodeling of family quarters on-post.

CHAPTER XIV: TROOP COMMAND

1. Mission. Commands units/troops assigned or attached to the command. Acts on those matters not reserved for the Commander which pertain to assigned or attached troops. Implements command orders and instructions concerning employment of assigned or attached troops. Exercises Special Courts Martial jurisdiction over assigned and attached troops.
2. Assumption Of Command. On 22 March 1977, LTC Robert H. Evans assumed command of Troop Command relieving MAJ Donald K. Mogensen who retired from active duty 1 April 1977.
3. Activation of Unit. On 31 March 1977 the FORSCOM Test Company (DT/OT) was activated and attached to Troop Command for administrative support. The company is authorized six officers, three warrant officers and 105 enlisted. The unit initially was billeted in the 67000 area of the post. The mission of the unit is to provide a manpower pool for the developmental testing and operational testing of SIGINT/EW systems at Fort Huachuca for an initial period of 24 months.
4. Reorganization of Personnel and Administration.
 - a. On 1 June 1977, administrative, personnel actions and personnel management functions within Troop Command were consolidated under the Personnel Administration Center (PAC) in accordance with concepts that are part of the Consolidation of Administration at Battalion Level Program (CABL) being initiated throughout the Army.
 - b. In this consolidation of all SIDPERS clerks, Admin Specialists, and files were moved from the orderly rooms of Headquarters Company, HQFH, Company A, HQFH, 36th Army Band, 46th Engineer Detachment, and 512th Military Police Company into a single location under the Admin Chief, Troop Command. Each unit was placed into the consolidation at one unit per week during the month of June. Assistance and guidance was obtained from Fort Huachuca Military Personnel Office (MILPO) and the 40th Signal Battalion who had previously been organized under this system. Other than this assistance, there were very little official guidelines provided.
 - c. Results of organization of the PAC has been marginally successful. Until DA Pamphlet 1-2, Administration and Logistics Handbook, was received in November 1977, most of the work flow, standard procedures, and organization resulted from local information and suggestions. There was initially a negative attitude from the units that slowed the success of the PAC and

POST POPULATION
FORT HUACHUCA, ARIZONA

DATE 31 January 1977

ACTIVITY	OFFICER		WO		EM		CIV		TOTAL	
	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD
1. USACC:										
2. HQ'S	58	53	6	8	37	47	564	549	665	657
3. COMISA	3	4	0	0	15	15	148	149	166	168
4. ARCCO	3	3	0	0	3	3	50	54	56	60
5. 11th Sig Gp	56	51	19	19	1245	1302	1	1	1321	1373
6. CEEIA & CEI BN	56	52	15	18	556	467	517	484	1144	1021
7. USACC AGCY - FH	1	1	0	0	99	134	66	59	166	194
8. USACSA - FH	8	7	0	0	7	4	26	19	41	30
9. ATCA	8	7	1	1	18	17	45	39	72	64
10. S/TOTAL Lines 1 - 9	193	178	41	46	1980	1989	1417	1354	3631	3567
11. HQ, FT HUACHUCA:										
12. OFFICE OF THE CO	2	3	0	0	3	3	2	2	7	8
13. LEGAL SVC CENTER	10	9	1	1	9	11	7	6	27	27
14. INSPECTOR GENERAL OFC	1	1	0	0	2	2	3	1	6	4
15. PUBLIC AFFAIRS OFC	2	3	0	0	5	6	8	7	15	16
16. COMPTROLLER	2	3	0	0	30	32	145	156	177	191
17. PERS&COMTY ACTV DIR	17	17	6	6	162	170	295	289	480	482
18. PLANS, TNG & SCTY DIR	12	9	4	5	31	33	33	33	80	80
19. INDUSTRIAL OPN DIR	2	2	1	1	118	142	408	376	529	521
20. FACILITIES ENGR DIR	1	2	0	0	13	16	362	344	376	362
21. TROOP COMMAND	6	7	0	0	26	30	1	1	33	38
22. HOUSING SVCS OFC	1	1	0	0	10	5	29	27	40	33
23. 512th MP'S (TOE)	2	2	0	0	120	117	0	0	122	119
24. 36th ARMY BAND (TOE)	0	0	1	1	44	44	0	0	45	45
25. ACC SUPPORT ELEMENT	2	2	0	0	3	7	22	14	27	23
26. POST CHAPLAIN	9	9	0	0	10	9	2	2	21	20
27. C-E DIR (AUDIO VISUAL)	0	0	0	0	9	12	48	43	57	55
28.										
29. TEMPORARIES (1-IG, 8-PCA, 1-PTS, 4-IOD, 4-FED INCL ABOVE)										
30. INTERNS (8-COMPTR, 2-PCA, 2-PTS, 3-IOD, 4-FED INCL ABOVE)										
31. ACC INTERNS								29		29
32. WORKER TRAINEES:										
33. CLERICAL POOL								6		6
34. TRADES WORKERS										
35.										
36. S/TOTAL Lines 11 - 35	69	70	13	14	595	639	1365	1336	2042	2059
37. TOTAL PAGE Lines 10 - 36	262	248	54	60	2575	2628	2782	2690	5673	5626

EMP SIGNED

(ARE INCLUDED IN TOTAL OF VARIOUS ELEMENTS TO WHICH ASSIGNED)

Incl 3

PREVIOUS EDITIONS OF THIS FORM ARE OBSOLETE

POST POPULATION
FORT HUACHUCA, ARIZONA

TENANT ACTIVITIES	OFFICER		WO		EM		CIV		TOTAL	
	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD
38. ARMY AUDIT AGENCY	0	0	0	0	0	0	0	0	0	0
39. USAEPG	36	34	5	0	0	0	12	6	12	6
40. CONUS LIAISON	4	4	0	0	286	244	210	188	537	6
41. ALLIED LIAISON	2	2	1	0	2	2	0	0	6	0
42. ASL MET TEAM	0	0	0	0	15	19	0	0	5	0
43. US ARMY SP SCTY GP	3	3	0	0	4	6	0	0	15	0
44. USASATEC	21	20	0	0	127	167	51	46	199	2
45. 46th ENGR DET	1	1	0	0	1	31	33	0	32	0
46. DEFENSE SUP AGCY	0	0	0	0	0	0	0	0	4	0
47. MEDICAL HOLDING DET	0	0	0	0	0	0	4	4	4	0
48. USAICS	0	3	0	0	0	0	0	0	0	0
49. STUDENTS	200	208	15	2	0	6	0	0	0	0
50. USACOMSEC LOG AGCY	0	396	0	25	693	716	303	306	1211	125
51. MEDDAC - FT HUACHUCA	3	3	4	22	0	733	0	0	0	119
52. DENTAL DETACHMENT	84	84	0	6	19	23	231	205	257	23
53. CID	16	19	0	0	172	189	201	191	457	46
54. DARCOM LOG ASST OFC *	1	1	10	0	46	53	33	29	95	10
55. ECOM LOG ASST TM - WEST**	0	0	0	5	9	7	2	3	22	1
56. 525th MI GP	0	0	0	0	0	0	3	4	3	0
57. USA COMMISSARY, WST FLD OFC	1	1	2	0	0	0	12	11	12	1
58. TRI-TAC	0	0	0	2	3	2	0	0	6	0
59. S/TOTAL	12	12	4	0	0	0	82	68	82	78
Line 38 - 58	384	791	41	68	1416	2210	1199	1103	3040	417

* Incl 1 TARCOM Representative
** Incl 1 ECOM NCIP Representative

CONTRACTOR PERSONNEL	
DEPENDENTS ON POST (OFF 2026) (EM 3802)	
YOUTH OPPOR BACK TO SCHOOL	25
SUMMER EMPLOY OF YOUTH	427
OTHER PERSONNEL	582
SCHOOL	
NAF	25
BANK	
PX	
POST OFC	13
MISC INTERMITTENT EMPLOYEES	254
S/TOTAL	2
lines 60 - 70	21
	11
TOTAL FORT HUACHUCA	9
lines 37, 59, 71	7014

Incl 3

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Assigned figures provided by CPO, Tech Svcs from the most current documents

POST POPULATION
FORT HUACHUCA, ARIZONA

DATE 30 June 1977

ACTIVITY	OFFICER		WO		EM		CIV		TOTAL	
	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD
1. USACC										
2. HQ'S	58	53	6	8	37	47	698	550	799	658
3. HQ, FT HUACHUCA	70	62	13	11	596	605	1316	1366	1995	2044
4. COMISA	3	3	0	0	15	16	147	159	165	178
5. ARCCO	3	2	0	0	5	2	45	50	53	54
6. 11th Sig Gp	54	51	17	19	1242	1302	1	0	1314	1372
7. CEEIA & CEI BN	56	52	15	18	556	467	546	483	1173	1020
8. USACC AGCY-FH	1	0	0	0	101	119	59	57	161	176
9. USACSA-FH	8	7	0	0	7	4	26	20	41	31
10. ATCA	8	7	1	1	18	17	42	38	69	61
11. S/TOTAL Lines 1 - 10	261	237	52	57	2577	2579	2880	2723	5770	5596
TENANT ACTIVITIES										
12. USAEPG	37	25	5	3	286	260	196	193	524	488
13. CONUS LIAISON	4	4	0	0	2	2	0	0	6	6
14. MILITARY LIAISON	2	2	1	1	2	2	0	0	5	5
15. ASL MET TEAM	0	0	0	0	15	19	0	0	15	19
16. US ARMY SP SCTY GP	3	3	0	0	4	6	0	0	7	7
17. USASATEC	21	17	0	0	127	130	48	49	196	199
18. 46th ENGR DET	1	1	0	1	31	33	0	0	32	33
19. DEFENSE SUP AGCY	0	0	0	0	0	0	3	3	3	3
20. MEDICAL HOLDING DET	0	1	0	1	0	1	0	0	0	0
21. USAICS	197	197	15	21	696	696	293	330	1201	1244
22. STUDENTS	0	309	0	23	0	643	0	0	0	97
23. USACOMSEC LOG AGCY	3	1	4	5	19	20	231	195	257	222
24. MEDDAC-FT HUACHUCA	84	87	0	1	180	185	192	195	456	466
25. DENTAL DETACHMENT	16	18	0	0	46	40	31	27	93	81
26. CID	1	1	7	6	9	9	3	3	20	19
27. DARCOM LOG ASST OFC	0	0	0	0	0	0	3	4	3	3
28. ECOM LOG ASST TM-WEST	0	0	0	0	0	0	12	12	12	12
29. 525th MI GP	1	1	2	2	3	2	0	0	6	6
30. USA COMMISSARY, WST FLD OFC	0	0	0	0	0	0	82	71	82	71
31. TRI-TAC	12	12	4	2	7	6	55	45	78	66
32. ARMY AUDIT AGENCY	0	0	0	0	0	0	12	6	12	6
33. FORSCOM ASA TEST CO	6	6	3	3	105	100	0	0	114	109
34. INTEL & SEC CMD BOARD	31	4	2	1	38	5	0	1	71	1
35.										
36.										
37. S/TOTAL Lines 12 - 36	419	689	43	70	1570	2159	1161	1134	3193	405
38. TOTAL PAGE Lines 11 - 37	680	926	95	127	4147	4738	4041	3857	8963	964

PH-PCA-A Form 3 (Rev), 15 Jun 77
Previous editions are obsolete.

Incl 3

POST POPULATION
FORT HUACHUCA, ARIZONA

MISCELLANEOUS ACTIVITIES

39. CONTRACTOR PERSONNEL		42
40. DEPENDENTS ON POST (OFF 2118) (EM 3763)		588
41. YOUTH OPPOR BACK TO SCHOOL		
42. SUMMER EMPLOY OF YOUTH		2
43. OTHER PERSONNEL		13
44. SCHOOL		25
45. NAF		2
46. BANK		19
47. PX		1
48. POST OFC		
49. MISC		
50. S/TOTAL Lines 39 - 49		6944
51. TOTAL FORT HUACHUCA Lines 38, 50		16,592

PUBLISHED MONTHLY BY MILITARY PERSONNEL BRANCH, ADJUTANT DIVISION, P&CA - PHONE 391-5900

Civilian assigned figures provided by CPO, Tech Svcs - Phone 3524/2468. Figures used are extracted from the most current documents available.

Incl 3

POST POPULATION
FORT HUACHUCA, ARIZONA

As of 31 July 1977

USACC ACTIVITIES	OFF		WO		EM		TOTAL MIL		CIV		TOTAL	
	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD	AUTH	ASGD
1. HQ USACC	58	53	6	8	37	47	101	108	648	582	749	690
2. USA CEEIA	56	52	15	18	556	467	627	537	520	521	1147	1058
3. USA CSA	8	7	0	0	7	4	15	11	26	20	41	31
4. HQ Ft Huachuca	70	66	13	12	596	609	679	687	1316	*1744	1995	2431
5. 11th Sig Gp	54	51	17	19	1242	1302	1313	1372	1	1	1314	1373
6. USAATCA	8	7	1	1	18	17	27	25	42	33	69	58
7. USACOMISA	3	2	0	0	15	13	18	15	148	159	166	174
8. USACC Agcy	1	0	0	0	101	119	102	119	59	56	161	175
9. USARCCO	3	3	0	0	5	5	8	8	45	55	53	63
10. S/TOTAL	261	241	52	58	2577	2583	2890	2882	2805	3171	5695	6053
TENANTS												
1. USAICS (Stf&Fac)	203	197	17	22	696	687	916	906	293	348	1209	1254
2. USAICS (Stu)	0	344	0	23	0	566	0	933	0	0	0	933
3. MEFDAC	37	25	5	4	286	272	328	301	196	216	524	517
4. Dent Det	84	79	0	1	180	183	264	263	192	194	456	457
5. Med Hold Det	16	20	0	0	46	43	62	63	31	27	93	90
6. ACSLA	0	1	0	1	0	3	0	5	0	0	0	5
7. USASATEC	3	1	4	5	19	20	26	26	231	195	257	221
8. FORSCOM TEST Co	21	18	0	0	127	120	148	138	48	48	196	186
9. USA Comsy Fld O	6	6	3	3	105	112	114	121	0	0	114	121
10. TRI-TAC	0	0	0	0	0	0	0	0	82	69	82	69
11. 46th Engr Det	12	12	4	3	7	6	23	21	55	51	78	72
12. Met Tm	1	1	0	1	31	33	32	35	0	0	32	35
13. USACID FH Fld O	0	0	0	0	15	19	15	19	0	0	15	19
14. ECOM LAT-W	1	1	7	6	9	9	17	16	3	3	20	19
15. INSCOM Bd	0	0	0	0	0	0	0	0	12	12	12	12
16. USA SP SCTY O	39	4	2	0	59	13	100	17	18	2	118	19
17. CONUS Liaison	3	3	0	0	4	6	7	9	0	0	7	9
18. ARMY Audit Agcy	4	4	0	0	2	2	6	6	0	0	6	6
19. ALD Liaison	0	0	0	0	0	0	0	0	12	6	12	6
20. 525th MI Gp	2	2	1	1	2	2	5	5	0	0	5	5
21. DARCOM Liaison	1	1	2	2	3	2	6	5	0	0	6	5
22. Def Sup Agcy	0	0	0	0	0	0	0	0	3	4	3	4
23. S/TOTAL	433	719	45	72	1591	2098	2069	2889	1179	1178	3248	4067
24. CONTRACTOR PERS												427
25. SCHOOL 24 BANK 23 POST OFC 11												58
26. AAFES												192
27. DEPN ON POST (OFF 2099) (EM 3746)												5845
28. * INCLUDES 254 NAF PERSONNEL												
29. TOTAL HUACHUCA												16,642

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